



GREATER MIAMI JEWISH FEDERATION

REPORT TO THE COMMUNITY 2012

THE **STRENGTH**
OF A PEOPLE.
THE **POWER**
OF COMMUNITY.



2012 HIGHLIGHTS AND MILESTONES

Miami Mega Mission brought 712 people to Israel for a memorable, meaningful and magical journey. This was the largest North American Jewish community mission to our spiritual homeland in more than a decade. More than \$3 million was raised for the Annual Federation/UJA Campaign and 94 women became Lions of Judah.



More than 1,500 volunteers of all ages donated 5,000 hours of hands-on service to the community through ongoing and one-time programs organized by the Jewish Volunteer Center. JVC's new Summer of Service enabled teens to help those in need, acquire work experience and earn community service hours.

The JVC introduced the new Youth Ambassadors program to connect students from five Miami-area Jewish day schools with the work of Federation and its partner agencies, while also teaching important leadership skills.

After many years of anticipation, the new Galbut Family Miami Beach Jewish Community Center on the Simkins Family Campus opened its doors in October at its location on Pine Tree Drive and now boasts more than 1,500 membership units.



Following increased rocket attacks on the people of Israel, Federation and community organizations held a Rally for Israel, drawing more than 1,000 participants to the event at the Michael-Ann Russell Jewish Community Center on the Sanford L. Ziff Campus. Days later, a delegation of seven Miami leaders also traveled to Israel to meet with those affected by the terrorism.



Harry & Jeanette Weinberg Federation Gardens, a Federation-sponsored, federally subsidized senior-housing facility, celebrated its 30th anniversary. Home to 180 residents, Federation Gardens provides affordable housing for seniors to live as independently as possible in a dignified atmosphere.

The Foundation of the Greater Miami Jewish Federation, in collaboration with 12 inaugural-year partners, launched Create a Jewish Legacy, an endowment initiative enabling donors to fulfill their philanthropic goals while helping sustain vital programs, services and institutions in Miami, in Israel and around the world.



The Greater Miami Jewish Federation once again received a 4-star rating, the highest possible, from Charity Navigator, America's largest independent evaluator of charities.





A MESSAGE TO THE COMMUNITY

The Strength of a People. The Power of Community.

The Talmud teaches, “The world is too heavy for anyone to carry alone.” With these words, we are reminded of the importance of collective responsibility; wherever a person is in need, there is an entire community ready, willing and able to provide assistance, care and support.

Since the founding of the Greater Miami Jewish Federation in 1938, the notion of collective responsibility has been our guiding principle. By understanding that ***all of us working together can accomplish so much more than any one person working alone***, thousands of volunteers and donors have been inspired to give of their time and resources to aid the vulnerable, effect lasting change and heal the world. Collective responsibility has brought us together for our beloved Israel and for communities worldwide. And it has kept us united as a people, joined by a common history and a shared destiny, despite our other differences.

These ideals came to life in April 2012 for the more than 700 Miamians who participated on our extraordinary Mega Mission to Israel. Traveling daily with friends and neighbors ... gathering at the Israel Museum, Beit She’an Archaeological Park, Yad Vashem and Masada ... seeing firsthand the vital work of Federation and our partners in Israel ... ***the power of our Jewish peoplehood was felt by all.***

As we celebrate in 2013 the 65th anniversary of the modern State of Israel’s independence — as well as the 75th anniversary of our own Federation — we know our Jewish community is as strong as ever. While 1 in 8 Jews in Miami continues to depend on Federation and our local partners for some form of financial assistance, the comforting fact is, ***thanks to you, we are able to provide it.*** There is hardly a Jewish institution in Miami that isn’t touched by our Federation, and each of us is both a contributor to and a beneficiary of this remarkable system.

Your generous support — Annual Federation/UJA Campaign gifts, supplemental gifts, and charitable funds through The Foundation of the Greater Miami Jewish Federation — makes it possible to fulfill the responsibility we all share. You enable us to work effectively and efficiently with our local and overseas partners to feed the hungry, care for the frail, educate the young, provide counseling and emergency financial aid to the vulnerable, support programs that enhance Jewish life and build Jewish identity, and much more. ***You are the reason our Jewish community is strong.***

We offer you, our valued stakeholder, our deepest respect and sincere gratitude for your ongoing commitment, and we pledge to continue working on your behalf to help those in need and advance Jewish life everywhere.

Brian L. Bilzin
Chair of the Board

Jacob Solomon
President and Chief Executive Officer



THE STRENGTH OF A PEOPLE, AT WORK IN MIAMI

Every single day in Miami, countless lives are touched by the work of the Greater Miami Jewish Federation and our local partners. Thousands of men, women and children depend on our Jewish community for critical support in the form of food, emergency financial aid, crisis and employment counseling, educational and camp scholarships, and much more.

In addition to sustaining a vital safety net of social services, Federation is committed to ensuring that our community's children and teens receive a high-quality Jewish education, participate in informal learning opportunities, and have the chance to interact with their peers in Jewish settings. Creating environments where youth can develop Jewish identity and build leadership skills helps to secure a strong Jewish community for the future.

As a community convener, Federation also works closely with synagogues, agencies and other institutions to establish and support a number of successful initiatives that invite participation. Among these are: education, engagement and advocacy efforts in support of Israel and other issues of common concern; spiritual support and companionship for the sick and infirm; hands-on projects for volunteers of all ages; and the identification, recruitment and development of community leadership that benefits the entire community.





Through the power of our community's collective action, Federation is an integral part of a global system, deeply connected to a network of valued partners — including the Jewish Agency for Israel (JAFI), the American Jewish Joint Distribution Committee (JDC) and other nongovernmental organizations (*amutot* in Hebrew) — in Israel and more than 70 other countries worldwide. With this highly effective system in place 365 days a year, we not only support ongoing needs, but also immediately respond to crises whenever and wherever they occur.

THE POWER OF COMMUNITY, AT WORK IN ISRAEL AND OVERSEAS



In Israel, Federation and our partners focus our resources on serving specific vulnerable populations — such as marginalized and at-risk women and children — and making a positive impact on their quality of life. At the same time, we are helping to welcome and resettle new immigrants and support the efforts of young Israeli social entrepreneurs who, with their new Zionist spirit, give energy to major initiatives to develop the Negev Desert region. Miami and Israel have strengthened our bonds over the years through a number of successful endeavors, including missions to Israel, emissaries from Israel visiting Miami, and ongoing relationships with the Israeli cities of Or Akiva and Yerucham, and the Ethiopian Israeli community in Pardes Channa-Karkur.

Federation's partnerships are also bringing assistance to some of the world's poorest Jewish people, including hundreds of thousands of elderly Jews in the former Soviet Union and Eastern Europe. From these communities to countless others throughout Latin America, Africa and Asia, we are reaching across oceans to rescue the imperiled, provide relief to those in distress, encourage economic self-sufficiency, and help individuals and communities rediscover their Jewish heritage.

THE STRENGTH OF A PEOPLE. THE POWER OF COMMUNITY.

Each gift to the Annual Greater Miami Jewish Federation/UJA Campaign combines with thousands of others to support vital services in Miami, in Israel and in more than 70 other countries worldwide. These are just a few of the many ways Federation and our local and overseas partners served Jewish needs in 2012.

SUSTAINING A SOCIAL SAFETY NET IN MIAMI

More than **25,000 men, women and children in Miami** received help through **25 different programs** offered by Federation's partner, Jewish Community Services of South Florida (JCS).

HELPING SENIORS LIVE IN DIGNITY

Nearly **250,000 nutritious kosher meals** were delivered to homebound seniors and served to frail elderly at five community sites — helping them live independently.

TEACHING JEWISH VALUES

During the 2012–2013 academic year, more than **\$2 million** in direct grants was provided to **12 Jewish day schools and 11 congregational religious schools**. Total impact: **5,000+ students**.

LENDING A COMPASSIONATE HAND

More than **100 at-risk and abused Jewish women and children** in Miami received various forms of aid through JCS's Shalom Bayit (Peace in the Home) domestic violence prevention and counseling program.

BUILDING A VIBRANT AND ENGAGED COMMUNITY

Approximately **20,000 people** of all ages participated in social, cultural, educational, recreational and social-service programming at **three Federation-funded Jewish community centers** in Miami-Dade County.

CREATING A WELCOMING AND INCLUSIVE COMMUNITY

Nearly **2,800 unaffiliated Jews** received free tickets to worship services at local synagogues through Miami's High Holiday Welcome Program, the largest project of its kind in the country.

DEVELOPING FUTURE LEADERS

Federation funding helped **745 young adults** experience the wonders of Israel through Alexander Muss High School in Israel, Masa Israel Journey, Taglit-Birthright Israel and other life-changing programs.

PARTNERING WITH THE PEOPLE OF ISRAEL

Miami joined with eight other North American federations, the Jewish Agency for Israel and other institutions to actively **promote the growth of Israel's Negev region** as part of a new planning and financing entity called the Negev Funding Coalition.

PROVIDING EMERGENCY RELIEF

In a year of devastating hurricanes (Isaac and Sandy) and terror attacks (Bulgaria and France), Miami's Jewish community provided assistance to those in need through the Federation-funded network of national and overseas partners, **at work 365 days a year**.

ADVANCING JEWISH LIFE WORLDWIDE

Approximately **3,300 young students** in the former Soviet Union and more than **1,000 youths** across Eastern Europe became engaged with Israel and Judaism through Sunday School programming and summer camp experiences provided by Federation and our overseas partners, the Jewish Agency for Israel and the American Jewish Joint Distribution Committee.

THE MISSION of the Greater Miami Jewish Federation is to mobilize human and financial resources to care for those in need, strengthen Jewish life and advance the unity, values and shared purpose of the Jewish people in Miami, in Israel and around the world.



RESOURCES AT WORK

Despite a continuously challenging economic environment, Federation raised more than \$43 million in fiscal 2011-2012. These are the total resources from all sources, including the Annual Federation/UJA Campaign, supplemental giving, grants, and the activities of The Foundation of the Greater Miami Jewish Federation.

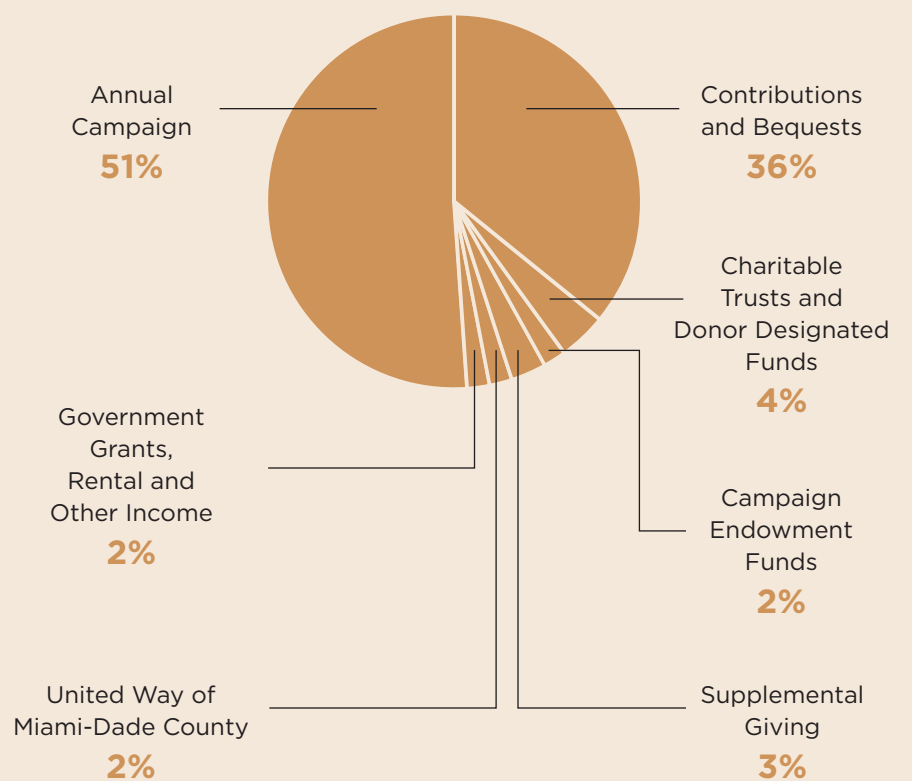
The function of community organization and central planning services goes far beyond fundraising. Much of the work of Federation is overseen by dedicated volunteers and centers on the planning of community services for today and into the future. We develop human resources to meet the needs of our Jewish family, in Miami and worldwide. We address issues that confront us as a people with strong and active community relations programs. And we remain fluid, so that we can quickly adapt to changing needs.

To fulfill all of these directives, Federation's fundraising, community organization, central services and administrative costs for our Jewish community have averaged 16 percent over the past six years.

To learn more about the Greater Miami Jewish Federation, our community's agencies, day schools and synagogues, as well as our overseas partners in Israel and in more than 70 other countries around the globe, please visit us online at JewishMiami.org/about.

TOTAL FINANCIAL RESOURCES

Annual Campaign	\$22,108,000
The Foundation of the Greater Miami Jewish Federation	
Contributions and Bequests	15,487,000
Charitable Trusts and Donor Designated Funds	1,899,000
Campaign Endowment Funds	884,000
Supplemental Giving	1,372,000
United Way of Miami-Dade County	814,895
Government Grants, Rental and Other Income	825,000
Total Financial Resources	\$43,389,895



ALLOCATIONS AND EXPENSES

Local Agencies and Services	\$12,540,078
Foundation Grants to Agencies and Annual Campaign	17,908,256
Grants from Supplemental Giving	1,372,000
Overseas and National Agencies and Services	7,500,271
Total Financial Resource Development Expenses	5,862,430
Net Realized and Unrealized Investment Losses	2,142,000
Reserve for Losses on Collections	994,860
Change in Restricted and Unrestricted Funds	(4,930,000)
Total Allocations and Expenses	\$43,389,895

2012–2013 SUMMARY OF INCOME AND ALLOCATIONS

LOCAL PROGRAMS AND AGENCIES

Formal Jewish Education

Center for the Advancement of Jewish Education (CAJE) Day Schools	\$1,179,328
Day School Enhancement Grants	32,000
Day School Hardship Scholarships	275,000
Beth David/Gordon Day School	30,679
Hebrew Academy (RASG)	214,847
Hochberg Preparatory: A Solomon Schechter Day School at Beth Torah Benny Rok Campus	73,104
Jacobson Sinai Academy	103,880
Keshet L.D.	153,617
Lehrman Community Day School	80,386
Mechina of South Florida High School	45,921
Scheck Hillel Community School	425,713
Shaarei Bina-Torah Academy for Girls	32,038
Temple Beth Am Day School	74,172
Toras Emes Academy of Miami	248,049
Yeshiva Elementary School	140,306
Holocaust Documentation and Education Center	24,000
Holocaust Memorial Miami Beach	50,000
Jewish Museum of Florida — FIU	20,000
Sue & Leonard Miller Center for Contemporary Judaic Studies at the University of Miami	31,345
Synagogue School Supplemental Scholarship Program	86,488
Targeted Grants	50,000
Teacher Fringe Benefits Program	263,250
Total	\$3,634,123

Informal Jewish Education

Alexander Muss High School in Israel	\$145,645
BBYO	61,440
Dave and Mary Alper Jewish Community Center (Alper JCC) on The Jay Morton-Levinthal Campus	959,265
Destination Israel of the Greater Miami Jewish Federation	5,000
Galbut Family Miami Beach Jewish Community Center on the Simkins Family Campus (Miami Beach JCC)	217,626
High Holiday Welcome Program of the Greater Miami Jewish Federation	120,000
Hillel: The Foundation for Jewish Campus Life (seven Florida campuses)	437,755
Israel Programs Scholarships	60,000
Michael-Ann Russell Jewish Community Center (MARJCC) on the Sanford L. Ziff Campus	911,975
Overnight Camp Scholarships	100,000
Taglit-Birthright Israel	211,526
Total	\$3,230,232

Social, Health and Human Services

Association for Jewish Special Education	\$1,000
Hebrew Free Loan Association of South Florida	47,105
Holocaust Survivors Program	141,750
The Jewish Chaplaincy Program of the Greater Miami Jewish Federation	200,000
Jewish Community Services of South Florida (JCS)	2,151,464
Jewish Volunteer Center of the Greater Miami Jewish Federation	57,000
Miami Jewish Health Systems	95,234
Mount Sinai Medical Center	42,420
Total	\$2,735,973

Community Organization and Central Services

Agency Executives Retirement Plan	\$37,000
Audit and Accounting Fees for Local Agencies	264,904
Building Services	252,269
Contingency Reserve	100,000
Greater Miami Jewish Federation Community Services, Planning & Allocations, Administration, Human Resources Development, Outreach Services, etc.	1,491,529
Jewish Community Relations Council of the Greater Miami Jewish Federation	266,897
Organization for Leadership Advancement in Miami of the Greater Miami Jewish Federation	53,301
Total	\$2,939,750
Total for All Local Agencies and Services	\$12,540,078

NATIONAL PROGRAMS AND SERVICES

American Jewish Committee	\$3,000
American Jewish World Service	1,000
Anti-Defamation League	3,300
BBYO (National)	1,500
Cla — The National Jewish Center for Learning and Leadership	2,000
Hebrew Union College School of Jewish Communal Service	1,500
Hornstein Jewish Professional Leadership Program at Brandeis University	1,500
Jewish Labor Committee	1,000
Jewish War Veterans of the USA	1,000
National Federation/Agency Alliance	228,439
Association of Jewish Family and Children's Agencies	
Hebrew Immigrant Aid Society	
Hillel: The Foundation for Jewish Campus Life	
Jewish Community Centers Association of North America	
Jewish Council for Public Affairs	
Jewish Education Service of North America	
Jewish Telegraphic Agency	
National Foundation for Jewish Culture	
NCSJ: Advocates on Behalf of Jews in Russia, Ukraine, Baltic States and Eurasia	
Project Interchange, an Institute of the American Jewish Committee	3,000
World Conference of Jewish Communal Service	2,500
Wurzweiler School of Social Work at Yeshiva University	1,500
Total	\$250,439

OVERSEAS PROGRAMS AND SERVICES

The Jewish Federations of North America	
American Jewish Joint Distribution Committee, Jewish Agency for Israel, World ORT and The Jewish Federations of North America	\$5,673,715
Beit Issie Shapiro	62,000
Elderly Welfare in the Former Soviet Union	252,000
Food Insecurity Amutot	50,000
Masa Israel Journey	46,000
Negev Funding Coalition	10,000
Partnership Initiatives in the Israeli Cities of Or Akiva, Pardes Channa-Karkur and Yerucham	657,117
Projects in Argentina and Uruguay	17,000
Women's Amutot Initiative	242,000
Israel and Overseas Department	220,000
Total	\$7,229,832

OTHER ALLOCATIONS AND EXPENDITURES

Cost of Fundraising and Collections	\$4,474,586
Florida Association of Jewish Federations	20,000
Total	\$4,494,586
Total for All Allocations	\$24,514,935

SOURCES OF AVAILABLE FUNDS

Annual Greater Miami Jewish Federation/UJA Campaign (Less: Reserve for Losses on Collections @ 4.5%)	\$22,108,000 (994,860)
Designated Program Grants	505,461
United Way of Miami-Dade County*	814,895
The Foundation of the Greater Miami Jewish Federation**	2,081,439
Total Available Funds	\$24,514,935

* Federation gratefully receives an annual allocation from the United Way of Miami-Dade County in support of four beneficiary agencies: Dave and Mary Alper JCC; Jewish Community Services of South Florida; Michael-Ann Russell JCC and Miami Jewish Health Systems.

** The Foundation of the Greater Miami Jewish Federation received a grant from the Harry and Jeanette Weinberg Foundation in support of Jewish Federation Housing, Inc., which operates the Harry and Jeanette Weinberg Federation Towers and Gardens.



THE FOUNDATION: SECURING A STRONG JEWISH COMMUNITY BY EMPOWERING PHILANTHROPISTS

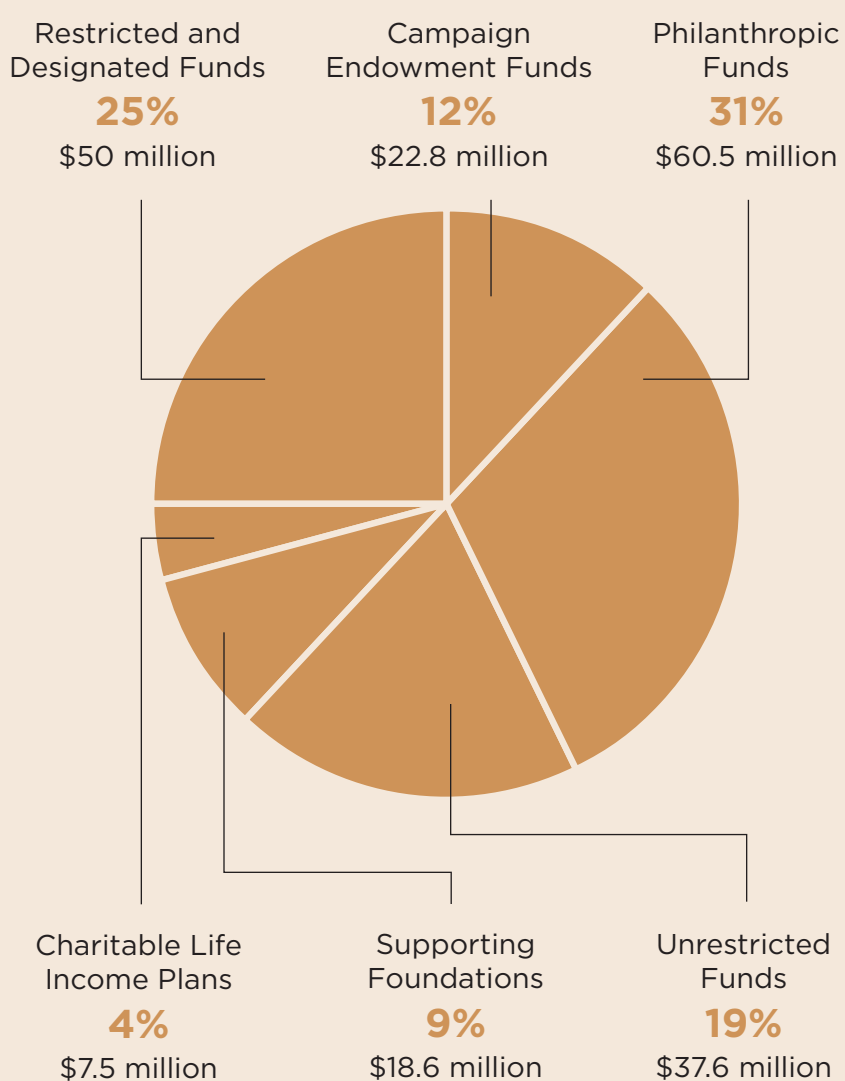


For nearly five decades, The Foundation of the Greater Miami Jewish Federation has been a well-respected and trusted partner to thousands of people, helping them match their philanthropic goals with community needs in strategic, meaningful and tax-wise ways. Whether sharing information about the benefits of different charitable vehicles, identifying effective programs in a donor's particular interest area, or helping a donor involve children and grandchildren in multigenerational giving, Foundation professionals and volunteers seek out opportunities to promote dialogue, build partnerships and leverage the impact of every funding dollar.



This year, in an effort to empower every member of the community to have a long-term impact on Jewish organizations in Miami, in Israel, and around the world, The Foundation introduced an endowment program called Create a Jewish Legacy (CJL). Already successful in other communities, CJL launched in Miami in partnership with 12 local agencies, synagogues and day schools. Following training by CJL professionals, representatives from each institution work with local donors to help them fulfill their philanthropic desires, support specific Jewish needs and provide critical resources for the future.

ASSETS*



*As of 12/31/12

As of December 31, 2012, The Foundation of the Greater Miami Jewish Federation held **655 endowment, donor-advised and supporting funds, totaling \$197.1 million (see chart above)**. This includes **12 new funds valued at a total of \$21 million** — created in 2011-2012 through current gifts and bequests of cash, securities and other forms of appreciated property, retirement assets or insurance policies.

For the 2011-2012 fiscal year, 1,350 grants, totaling \$22 million, were allocated from The Foundation to support critical programs in our Jewish and general communities. Further, for the 2011-2012 and 2012-2013 fiscal years, The Foundation distributed nearly \$1.2 million in additional funds to aid Federation partner agencies in providing food, emergency financial assistance, employment and emotional counseling, Jewish education scholarships, home healthcare support, daycare scholarships and more to the most vulnerable people in Miami.

The Foundation received contributions of \$23.3 million during fiscal year 2011-2012.

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GREATER MIAMI JEWISH FEDERATION

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**REPORT
TO THE
COMMUNITY
2012**

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IN ISRAEL AND WORLDWIDE.**

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